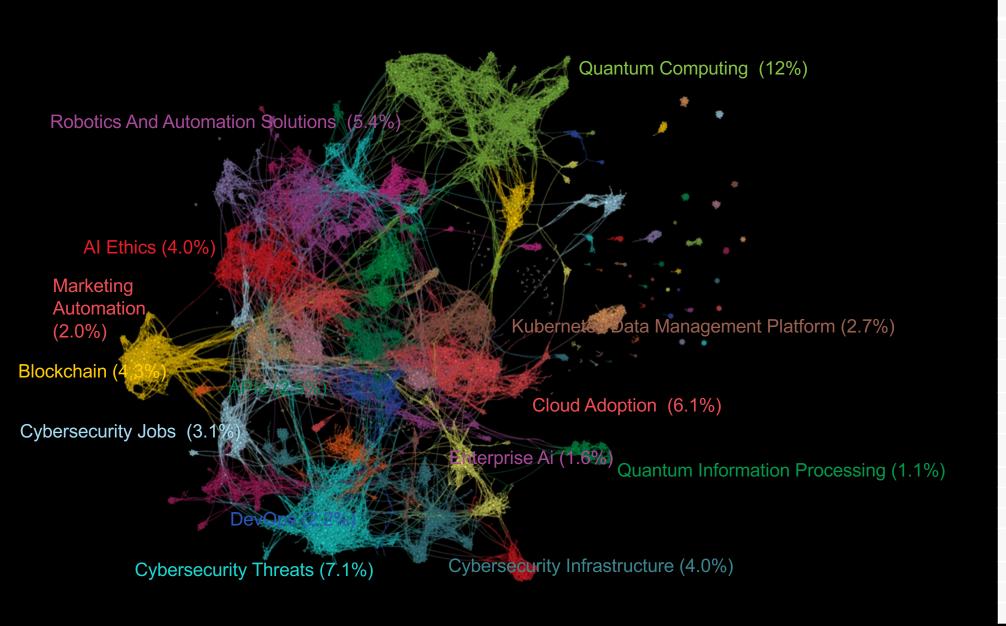
Quantum, Cybersecurity and Automation are the top 3 topics

News Article Network Colored by clusters. Sized by degree. Labeled by clusters.



	Clusters	
•	Quantum Computing	12%
•	Cybersecurity Threats	7.1%
•	Cloud Adoption	6.1%
•	Robotics And Automation Solutions	5.4%
•	Crypto Tech Blockchain	4.3%
•	Cybersecurity Infrastructure	4.0%
•	Al Ethics	4.0%
•	Robotic Process Automation	3.3%
•	This SaaS Startup	3.3%
•	Cybersecurity Jobs	3.1%
•	Kubernetes Data Management Platform	2.7%
•	Cybersecurity Conference	2.7%
•	Cybersecurity Skills Gap	2.6%
•	Big Data Analytics	2.6%
•	APIs	2.5%
•	Robotics Students Win Gold	2.4%
•	Cybersecurity Experts - Simplifying Cybersecurity	2.4%
•	DevOps	2.2%
•	Al Enterprise	2.0%
•	Global Quantum Computing Market Size	2.0%
•	Marketing Automation	2.0%
•	Enterprise Ai	1.6%
•	Post Quantum Security Journey	1.4%
•	2021 Cybersecurity Breakthrough Awards Program	1.2%
•	Al and Open Source	1.2%
•	Govt Frames Cybersecurity Norms	1.1%
•	Edge Computing	1.1%

Our view of the market

In a post-pandemic world, companies are looking to become digital at the core

2010 2020

Traditional Enterprise Digital at the Edge

- Siloed platform ownership
- Consumer-driven innovation
- Digital/AI experimentation within functions
- Technologies leveraged to enhance ways of working
- Introduction of public cloud
- Economic output

Cognitive Enterprise

Digital at the Core

- Market-making business platforms
- Enterprise-driven innovation
- Digital/AI embedded into intelligent enterprise workflows
- Technologies embedded to optimize human effort
- Combining public cloud + private cloud + on-premise environments
- Customer and enterprise impact

Virtual Enterprise Digital Everywhere

- Open platforms and ecosystems
- Science and data-led innovation
- Integration of exponential technologies into extended intelligent workflows
- Inclusive humantechnology partnerships
- Open, secure Hybrid Cloud and networks
- Sustainability and impact

Welcome to 2030

- Covid fault lines have made supply chain a board level topic and investment priority
- Cloud adoption accelerating both supply chain app modernization and business transformation initiatives
- Drive to optimize performance in connected ecosystem networks with multi-party data, visualizations and predictive analytics
- Industry pivot to product-asa-service, full lifecycle supply chain operating model
- Urgency to deliver sustainable, responsible, transparent and de-risked supply chain networks



Evolution of Supply Chain to Today

1950s - 1980s

SCM 1.0

- MRP
- JIT

1990s - 2000s

SCM 2.0

- ERP
- Integrated Supply Chain
- Lean

2010 - 2020



50 Year Inflection Point NEXT

SCM 4.0

- ERP Journey to Cloud
- SCM SaaS Solutions
- SCM DataVisualizationsand Analytics
- RPA & Workflow Optimization

- Modern cloud ERP
- Data-drivenSupply Chain
- SCM AI and ML Driven
- Intelligent and Automated
 Supply Chain
 Solutions

What is a Supply Chain Leader?

These individuals work in organizations that prioritize their product value chains, ensuring that the supply chain and its related functions are fully integrated with organizational strategy. This elite group of respondents—approximately 12% of our 1,000-strong survey sample have more resilient supply chains, higher levels of innovation, customer and employee satisfaction, and growth numbers than other respondents.



The next generation of collaboration will be agile, transparent, sustainable and beneficial to all stakeholders



Supply Chain Flexibility

- Disruption Management
- Real time consensus and visibility



Network Value

- Multi Tier Visibility
- Collaborative & Shared economy

Business Model Reinvention

Unlocking potential through Modern Supply Chain technologies such as AI, ML, Visual Analytics, Blockchain, IoT etc. allows companies to drive transparency, market and supplier insights and automate the business processes in a sustainable way

Operational Excellence

Increasing efficiency through increase supply chain visibility and adapting to changing conditions, decreasing OpEx and CapEx costs, optimizing resources and increasing manpower productivity, and ensuring preferred buyer position with your suppliers and enable collaboration with workforce of future.

Reduce Friction with Suppliers .. to simulate supply chain processes and eliminate bottle necks

Ease of Business .. to optimize raw material supply and production schedules

The CPO agenda for the future of procurement

Leading procurement organizations are developing an agenda to deal with disruption.

From	Disconnected —— Adversarial	Tactical —— Short-sighted	Gatekeeper —— Cumbersome	Lack of transparency One-off	Spend- focused Manual and fragmented	Bloated —— Unsustainable	Static —— Unresponsive
	5-			<u>(S)</u>		(iii)	
	Third-party centric procurement	Category innovation	Customer- centric procurement	Sustainable procurement	Insights, analytics, and digital platforms	Workforce of the future	Agile operating model
	Innovative with value-add	Forward- thinking	Self- service	Innovative	Insightful ——	Hyper-efficient	Adaptive
То	Partners as	Transformative	Seamless	Impact	Cloud and Al	Dream job	Value-driven

Some Examples

Extracting multipurpose Insight from Contracts

Requires a multi-technology approach

Use AI and machine learning to understand, reason, and act on information from complex formats to radically shorten processing times, improve accuracy, enable insights generation and fuel Intelligent Automation.

Understand and identify contract hierarchies across various contract types and formats

Detect nuances of legal language with high accuracy

Extract key concepts and entities from legal clauses

Check for compliance and conformance against enterprise standards

Driving value with IBM Contract Associate



Audit

Complete audit reviews faster and cost effectively and reduce audit risk by reviewing more comprehensive sample sets.



Mergers & Acquisitions

A rapid and easy way of reviewing thousands of internal and external contracts, analyzing non-standard terms as part of the complex M&A process, allowing legal teams to create mitigation plans.



Vendor Negotiation

Speed up the vendor negotiation process by highlighting non-standard clauses and extract complex metadata from within in the contracts.



Due Diligence

Transform the due diligence process from the initial data room download to the final report. Identify provisions such as change of control, assignment, exclusivity, license grants and indemnity.



Legal Review

Reduce the time for legal reviews by identifying and isolating deviations from acceptable contract language – enabling review by exception.



ESG & Regulatory Compliance

Have confidence that all contracts contain the required standard clauses to comply with regulatory, internal, and external commitments. Respond quickly to any regulatory changes.



Cash Flow

Ensure that all contracts contain up-to-date and compliant pay terms to help ensure correct and timely invoicing and improve cash flow.



Procurement Forecasting

Mine contracts for complex pay terms to feed sophisticated price prediction model and forecast with confidence, avoiding costly downstream errors.

IBM Royalty & Procurement

The IBM Royalty management and Procurement teams are using Contract Associate allowing them to free their SME's from manual extraction of contract metadata and tedious review of contracts, to spend more time on IBM's overarching goal of driving revenue via transaction advisory services.



85% reduction

in time spent reviewing contracts

40% reduction

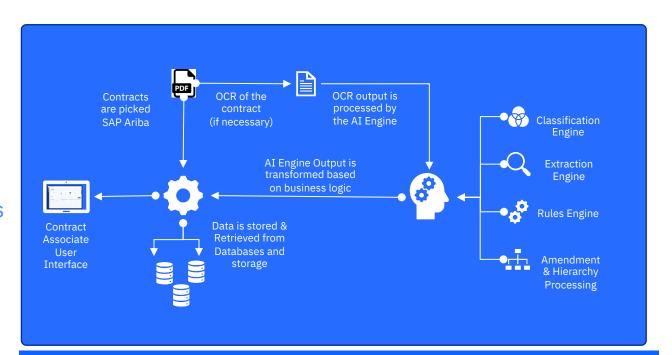
human error related liabilities

From Hours to Minutes

time spent on agreement review

3-year

workflow transformation impacting billion-dollar operation



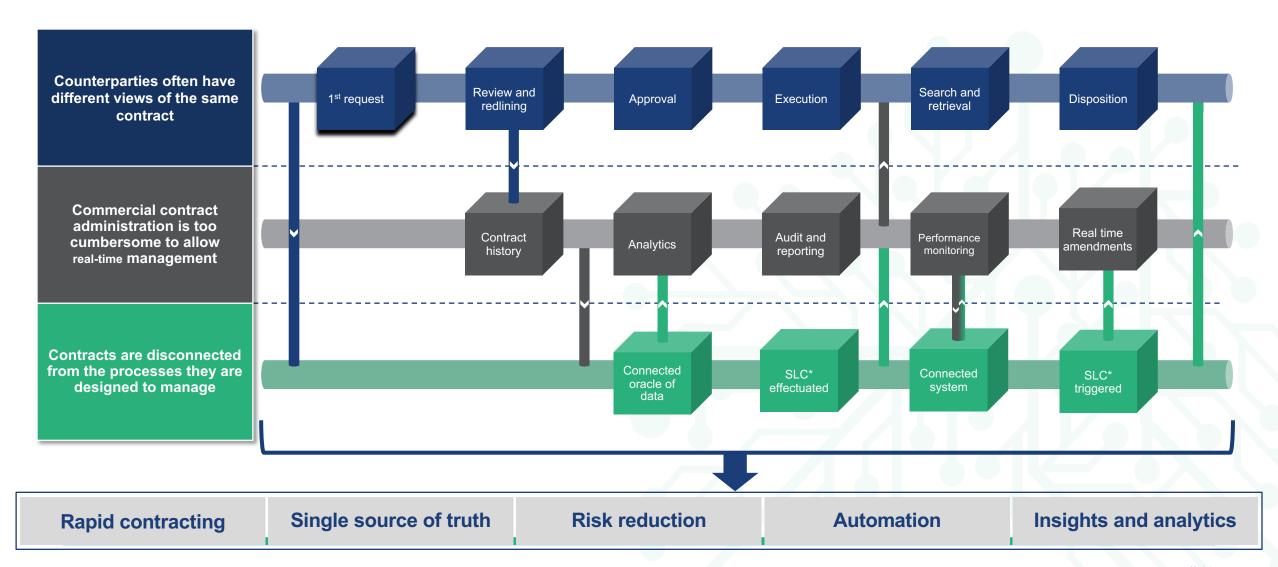
Key Challenges Addressed:

- No single view of all related contract documents
- Too much time spent extracting data and reviewing/comparing contracts
- No standard contract review process

Key Functionalities Delivered:

- Metadata Extraction
- Contract analysis in context of document hierarchy
- Methodology to document latent SME knowledge into AI ready language
- Comparison of contemplated agreements against IBM standards

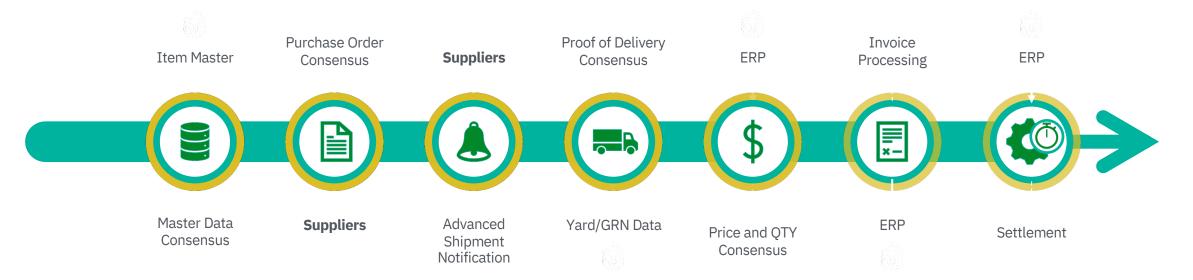
ANB addresses these challenges by creating a common platform that gives life to your contracts



The ANB is not just a blockchain solution for the legal industry – the ANB is a solution for business

Rapid contracting	Single source of truth	Secure by design	Automation	Insights and analytics		
Simplify the work/data flow between parties and considerably reducing cost of operation	By creating a single source of truth, reduce risk and remove unnecessary friction in contract management and legal proceedings.	Ensure your contract privileges by using enterprise grade encryption standards, access control tools and the latest technological innovations	Give life to your contracts and start harnessing the power of Smart Legal Contracts to unlock uncovered business value	Powerful analytics will allow new ways of contract interactions and create new business opportunities.		
Contracting Partie		Benefit: Keep contracts and policy documents on the ANB to enable codification of clauses, enhance visibility with counterparties and improve compliance.				
Government Dep	artments Benefit: Conne facilitate busine	Benefit: Connect legislation, policy and industry with easy-to-adopt rules that reduce barriers to compliance and facilitate business.				
Law Firms		Benefit: Understand and assess their clients' entire contract ecosystem to make the right recommendations in a timely manor and extend their services into business processes				
Regulators		Benefit: Simplify and enhance compliance management using Smart Policy Documents and Smart Legal Contracts to reduce the cost and increase effectiveness of audit.				
Technology Provi		Benefit: Enable integration between existing data sources or systems with the ANB, as well as building third-party modules and industry-specific add-ons.				

Reducing Friction in Procurement



Data Ingested:

- 1 Master Data
- PO Data
- 3 Contract Agreement Data
- Supplier Information (ASN etc.)
- 5 Good Receipt Data (including Adjustments)
- 6 Invoice

Key Functions:

- End to End Traceability
- 2 Smart Contracts based Agreements
- 3 Early warning and discrepancy detection (Predictive)
- 4 Supplier and Retailer reports
- 5 Identifying potential receipts

Supplier Collaboration Platform



SEE (Near Real Time)

- Real time discrepancies in data
- Alerts for delays and stoppages
- Changes in key supply chain KPIs
- Visibility of parts maintenance
- Billing Accuracy
- Supplier performances



ACT (TACTICAL)

- Act on discrepancies in product deliveries
- Act on product recall
- Act on new orders to avoid any impact on production lines
- Act on contingency suppliers
- Act on maintenance schedules



REACT (STRATEGIC)

- Analyze Logistics Supplier Performance
- Improve inventory Planning
- Optimize wastage
- Demand & production planning
- Achieve sustainability targets



Larry (Procurement Manager, OEM):

- View of what shipments will be delivered late
- Suppliers should be flexible
- Agreement on quantities to be delivered



Katy (Account Manger, ATCO):

- Billing needs to be accurate
- Create strong relationship with OEM
- Become preferred Supplier



Ryan (Plant Head, OEM):

- Real time visibility of muti tier suppliers
- Steady production
- Strong ATCO relationship



Larry gets real time alert for higher quantity coming in next shipment from Atco





Larry looks at the discrepancy and:

- 1. Accepts the discrepancy for overage and notifies supplier
- 2. Informs the warehouse to be ready to accept a higher shipment

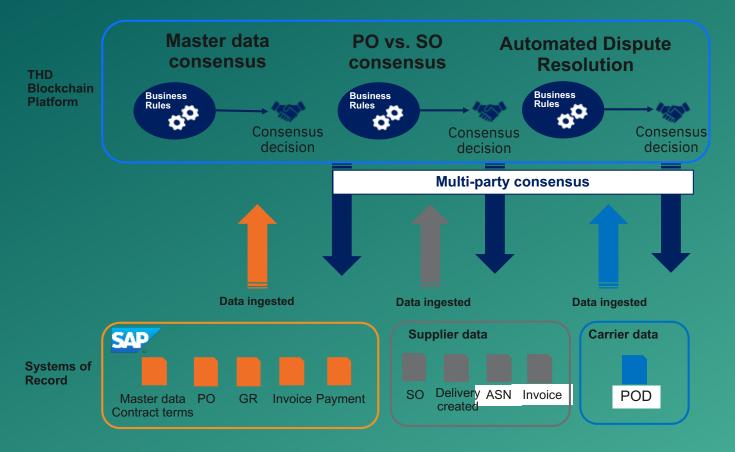
Katy gets a real time alert on acceptance of discrepancy. Invoice gets updated on the revised quantities automatically.
Katy gets a real time visibility on Revenue target.



Ryan gets insight on supplier performance, reviews production plan based on incoming supplies, gets visibility of inventory carrying cost and demand fulfilment

Dashboard Pvendor TF/RDC-GILMOUR MANUFACTU V							
Top Stats From Nov 30 2021 - Jan 01 2022 fff Type: IFC Non-IFC							
1	1	1	0	0	1 of 404		
Pallet Not Scanned	Additional Pallet Scanned	Missing pallets	Additional pallets	Missing pallets	Orders destined for the wrong RDC		
Out of 9 total Missing pallets	Out of 9 total Additional pallets	Out of 0 total Missing pallets	Out of 0 total Additional pallets	Out of 0 total Missing pallets at the RDC	Out of 0 total orders shipped		
See all discrepancies →							

ERP Integration for Enabling the Next-gen Collaboration



Blockchain driving consensus externally, while SAP is the system of record

Data is taken directly from the source

- ERP is kept as system of record
- Partner data to be fed in Blockchain directly using APIs
- EDI integration protocols can help fill in gaps
- Ability to work in parallel with One Finance

Source data drives immutable multi-party consensus

- Upon ingestion, data is combined and fed into business rules
- Rules are based on agreements between all parties
- Consensus decisions are fed back externally to all parties

The resultant collaboration enables transformation

- Eliminate disputes between A/P and A/R
- Eliminate back and forth communication over PO consensus
- Vendor receives an invoice that is accurate and trusted

Monetizing the network and data

- Leverage untapped data as a source of monetization
- Continue to generate ROI as network expands

Driving Consensus and Outcomes – Supplier & THD

As-Is Process















Purchase Order Sales Order

Notification

Confirmation

Invoice

Payment

Consensus Based Platform



Key Challenges



Untimely Resolution

60 – 90 days lag in data



Inaccurate Data

Incorrect PO "Fishing"



Manual Process

Multiple sources of data, Unstructured vendor communications



Lack of Visibility

Vendor, Carrier and Buyer not on the same page. "Siloed data".



Disputes can take up to 60 days



Significant Effort on **Dispute Resolution**



Incorrect or limited auditability of transactions

Key Benefits



Timely Resolution

Immediate visibility of data



Accurate Data

Insights into gaps



Automated Process

Standardized vendor communication



Prevent Disputes and enable quicker resolution of disputes



Focus on addressing discrepancies



Auditability of transactions

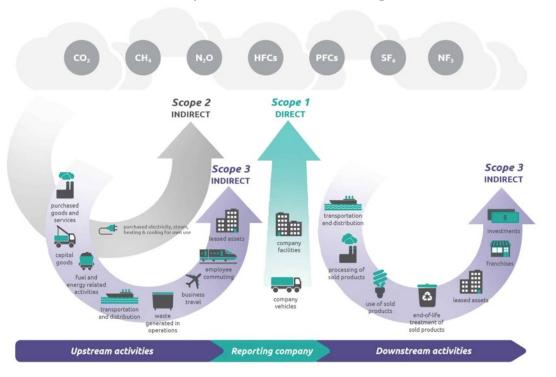
LE2E Visibility

Vendor, Carrier and Buyer are on the same page.

Carbon Accounting

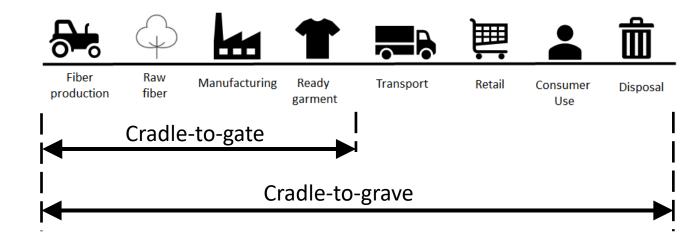
- Accounting for the total carbon footprint of all emission-producing activities at a given level
 - Two types of accounting of interest: Corporate and product lifecycle

Corporate accounting



- Organization specific:
 - Scope 1: Direct emissions
 - Scope 2: Indirect emissions
 - Scope 3: Indirect emissions in value-chain not considered in Scopes 1 and 2

Product lifecycle accounting



- Product specific (per functional product unit):
 - Cradle-to-gate: Cumulative emissions from cradle (e.g. fiber production) to the reporting-company's gate
 - Cradle-to-grave: Cumulative emissions from cradle to grave (disposal)

Overview: Scope 3 GHG Accounting + Reporting

Automate Scope 3 Data Capture From Consolidate Into Single Streamline Scope 3 GHG & Multiple Sources And Distributed Auditable Data Foundation Performance Reporting Stakeholders ORGANIZATIONAL SYSTEMS ERP (financial i.e. spend) **Production System GHG Reporting** Standard \bowtie Email enVizi Across all 15 Scope 3 categories dashboards **DATA AGGREGATORS** Based on activity, spend or Waste data proxy or interpolation data Recycling ** PowerReport Auditing reports FTP (Embedded Trace back to source PowerBI) **Data** Single system **3RD PARTY SUPPLIERS** services hub Travel providers of record **੯**ੋ\$ EDI Raw data **Portfolio** CDP SUPPLY CHAIN DATA Custom </>
API • Supplier revenue & emissions Excel Supplier attributes **Performance** MARKET DATA reports Reporting Weather CO² Factors Cost & consumption Exchange rates performance Intensity benchmarking **VALUE CHAIN REPORTING** Activity data Organization, group, Emission data supplier, category ESG surveys reporting **MANUAL DATA ENTRY** Via webforms Via Kanban boards

19

Via Excel templates

The Plastic Bank

Tackling ocean plastic and global poverty with blockchain-based token rewards.

Creates

secure asset-backed rewards to underpin the exchange of plastic waste for goods

Sparks

massive expansion from startup to global platform for cleaner oceans

Enables

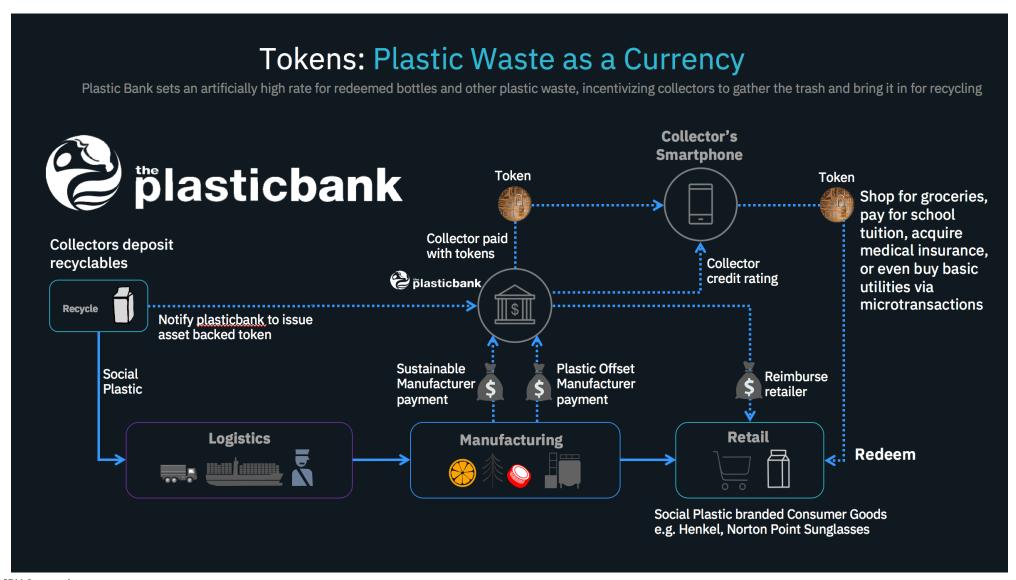
the most disadvantaged to transcend poverty as recycling entrepreneurs

11,301,621 KG RECOVERED

287

19,626 REGISTERED MEMBERS

Sustainable plastic economy using Tokens



New Internet New values

Connections

The need for persistent multi-channel experiences.

Commerce

The need for communities to fairly earn revenue.

Consent

The need for control, privacy, & digital rights.

Collaboration

The need for interaction, voice, and co-creation.

Community

The need for tribes, friendship, and identity at scale.

Copresence

The need for feeling in a place and/or with people.





	Web 1.0	Web 2.0	Web3
Interact		Read / Write	Read / Write / Own
Content	Static Text	Interactive Content	Virtual Economies
Organized By	Individuals	Platforms	Networks
Infrastructure	Personal PC/Server	Cloud & Mobile	Blockchain Cloud
Ownership	Decentralized	Centralized	Decentralized





Modified from Avi Bar-Zeev

Metaverse elements



Immersion

Navigate 3D environments on mobile, desktop, VR, MR & AR using natural user interactions.



Persistence

Digital identity's public actions affect shared worlds and users. They are never off or reset.



Communities

Shared spaces, worlds, events & locations encourage, content, collaboration and co-creation.



Decentralization

The Metaverse isn't owned by any one company or group. Ex: Blockchain, Web3



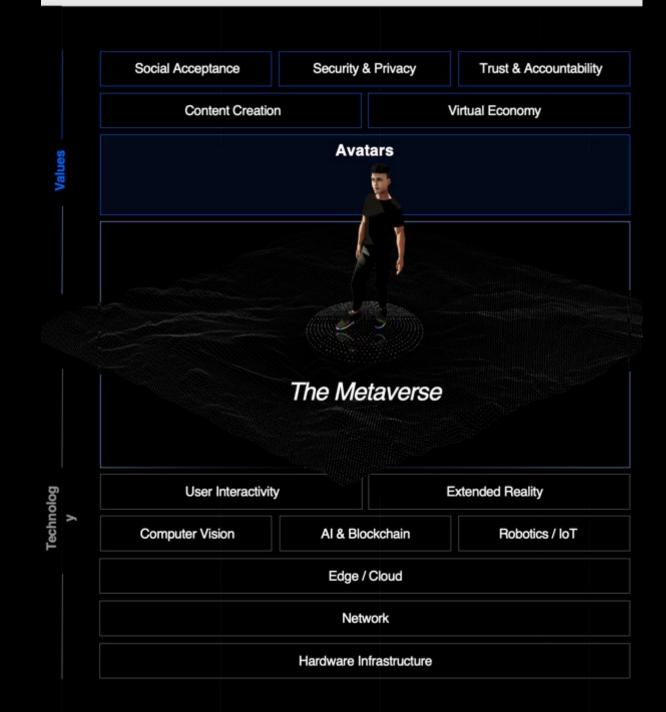
Virtual Economy

Defined by a P2P economy, digital goods, exchanges, and 'play to earn' gamification



Interoperability

Technical standards, formats, interfaces, and protocols for cross-world asset sharing



Some Examples

What is Blockchain?

Key Elements of Blockchain



Distributed Ledger Technology (DLT)



Consensus Mechanisms



Immutable Records



Smart Contracts

How Blockchain Works?



As each transaction occurs, it is recorded as a "block" of data



Each block is connected to the ones before and after it



Transactions are blocked together in an irreversible chain: a blockchain

Types of Blockchain



Public blockchain networks

A public blockchain is one that anyone can join and participate in, such as Bitcoin.



Permissioned blockchain networks

Businesses who set up a private blockchain will generally set up a permissioned blockchain network.



Greater Trust and Transparency



Greater Security



More efficiencies

