मनुष्यवती भूमिरर्थः

ARUN JAITLEY NATIONAL INSTITUTE OF FINANCIAL MANAGEMENT

3-DAY MANAGEMENT DEVELOPMENT PROGRAMME (MDP)

On

Project and Risk Management

21st – 23rd December, 2026

Arun Jaitley National Institute of Financial Management (AJNIFM)

अरुण जेटली राष्ट्रीय वित्तीय प्रबंधन संस्थान

Sector 48, Pali Road, Near Badkhal Lake, Faridabad, 121001, Haryana, India

ABOUT AJNIFM

The Arun Jaitley National Institute of Financial Management (AJNIFM) was established in 1993 as an autonomous institute under the Ministry of Finance, Government of India. Set up originally to provide foundational training to probationers of the organised accounting services, the Institute has since grown into a multi-dimensional centre that supports the capacity-building needs of government departments, public sector undertakings and allied organisations across the country. This growth reflects AJNIFM's ongoing commitment to strengthening public financial management through continuous learning and institutional innovation.

Among AJNIFM's academic verticals, its Management Development Programmes (MDPs) form one of the most active areas of work. These programmes cover Public Procurement, Public Finance, Corporate Finance, governance and public policy, leadership, and emerging domains such as Fintech, Artificial Intelligence and Blockchain and their application to public finance and expenditure management. Participants are drawn from central and state government organisations, autonomous bodies, and international institutions — reflecting AJNIFM's standing as a leading centre for executive education and capacity building in the public sector.

The Institute was accredited by the Capacity Building Commission (CBC) under the Mission Karmayogi initiative on December 15, 2023, and holds a 4-star “Ati Utkrisht” rating from the National Standards for Civil Services Training Institutions (NSCSTI) and the National Accreditation Board of Educational Training (NABET), in recognition of its standards in public financial management and governance training.

CAMPUS & FACILITIES

AJNIFM's 42-acre campus in Faridabad is equipped with an indoor sports complex featuring a gymnasium, billiards, squash, badminton and yoga facilities, along with outdoor sports grounds. Together with its training halls, computer labs and library, these facilities create a well-rounded, residential learning environment for participants.

Cricket & Outdoor Grounds

Computer Lab

Library

Basketball Court

Lawn Tennis Court

Badminton Court

Gymnasium

Billiards / Pool Table

HOSTEL

AJNIFM has two hostel buildings — Ganga Bhawan and Yamuna Bhawan — with accommodation for about 268 participants on single and double occupancy.

Facilities available in the hostels:

- Daily newspapers and magazines are available in the reading room/reception of both hostels.
- Ganga Bhawan and Yamuna Bhawan each have a separate mess.

PROGRAMME BACKGROUND

Programme Date: 21st – 23rd December, 2026 (Hybrid Mode)

Government departments, Public Sector Undertakings and autonomous bodies undertake diverse projects ranging from infrastructure development and public works to social programmes and technology-driven initiatives. Such projects involve substantial financial resources, multiple stakeholders, complex implementation structures and evolving operational requirements, making **effective project management critical for achieving intended outcomes**.

Successful public project delivery requires a structured approach across the entire project lifecycle—from **project formulation, appraisal and strategic planning to scheduling, resource allocation, procurement, implementation, monitoring and control**. Increasing adoption of PPP models, the complexity of public procurement, the need for cost-benefit assessment and the growing importance of risk management further require government officers to develop a comprehensive and integrated project management perspective.

This Management Development Programme is designed to strengthen the capabilities of government officers in **planning, managing, monitoring and evaluating public projects**. The programme combines conceptual frameworks, practical tools and case-based learning covering **public infrastructure projects, PPP, project appraisal, risk management, emerging best practices and the use of AI and digital tools**, enabling participants to enhance the efficiency, effectiveness and accountability of project delivery.

PROGRAMME OBJECTIVES

The programme aims to:

- Build a strong understanding of project management frameworks and the government project lifecycle.
- Enhance skills in project formulation, planning, scheduling and resource allocation.
- Strengthen capabilities in project appraisal, monitoring, control and cost-benefit analysis.
- Develop competencies in risk identification, mitigation and contingency planning.
- Familiarise participants with PPP, procurement challenges and best practices in public projects.
- Equip participants with AI and digital tools for effective project management and delivery.

PROGRAMME STRUCTURE

3 Days | Hybrid Mode (in-campus and online sessions). Two batches are being offered during 2026-27:

Batch	Duration	Mode
Batch 1	21st – 23rd October, 2026	Offline
Batch 2	21st – 23rd December, 2026	Hybrid

PROGRAMME CONTENTS

- Project Management Fundamentals & the Government Project Lifecycle.
- Project Planning, Scheduling & Resource Allocation.
- Project Formulation, Strategic Project Management and Organisation.
- Project Monitoring and Control.
- Public Private Partnership in Projects.
- Challenges in Project Procurement Consultancy.
- Case Insights on Public Infrastructure & Development Projects.
- Project Appraisal: Business Perspective and Multi- dimensional Project Management.
- Cost Benefit Analysis of Social Projects.
- Risk Identification, Assessment & Categorization.
- Risk Mitigation Strategies & Contingency Planning.
- Emerging Best Practices in Project Management.
- Use of AI and Digital Tools in Project Management.

PEDAGOGY AND FACULTY

The programme's pedagogy combines lectures, case studies, tool-based exercises and structured group discussions. Participants are given ample opportunity to share their own project experiences and learn from those of the faculty and their peers. Sessions are delivered by a mix of AJNIFM's internal faculty and leading external experts from project management, risk management and public administration.

THE TARGETED PARTICIPANTS

The programme is intended exclusively for Government Officials from Central and State government departments, Public Sector Undertakings and Autonomous Bodies who are engaged in the planning, execution, monitoring, financial management or risk oversight of government projects and schemes.

It is particularly suited to officers working in project implementation units, programme monitoring cells, infrastructure and works departments, finance and audit functions, and those responsible for scheme delivery and public investment oversight.

PROGRAMME DURATION, DATES & VENUE

The programme is of 3 days' duration, conducted in Hybrid mode. Each batch will commence at 09:30 hrs on the first day and conclude by 17:30 hrs on the last day. Participants may plan their travel accordingly.

- The venue of the programme is the Arun Jaitley National Institute of Financial Management (AJNIFM), Sector-48, Pali Road, Faridabad – 121001, Haryana. It is located in Faridabad town on Badkhal-Pali Road, about 1.4 km south of the Badkhal Lake crossing.
- AJNIFM is about 35 km from Delhi Airport and about 32 km from New Delhi Railway Station. The nearest metro station is Badhkal Mor.
- Lodging and boarding shall be provided without any additional charge for participants attending the in-campus sessions. Participants may reach AJNIFM the previous day of commencement of the programme and leave the day after its conclusion.

PROGRAMME FEE & PAYMENT PROCEDURE

The training fee (as approved by the Department of Expenditure, Ministry of Finance) for the various programme formats is as follows:

a. **Residential Programme**: ₹30,000/- (Rupees Thirty Thousand only) per participant, plus 18% GST if applicable. This fee covers:

- Tuition and course delivery
- Course material and certificates
- Group photograph
- Accommodation and meals (lodging and boarding)
- Access to indoor and outdoor sports facilities
- Use of the library and computer lab
- Accommodation for one day prior to and one day after the programme, at no extra cost to participants

b. **Online Programme**: ₹6,000/- (Rupees Six Thousand only) per participant, plus 18% GST. (Subject to minimum participation of 15 participants)

Bank details for online transfer of fee are provided in Annexure I.

PROGRAMME CAPACITY

- 30 (thirty) participants per batch.
- Nominations shall be accepted on a first-come-first-served basis.
- In the event of excess nominations, additional nominees shall be considered for the next batch.
- Confirmation of acceptance of nomination shall be sent by AJNIFM by e-mail to nominees whose fee has been received and whose nomination is found acceptable. Only such nominees whose nomination has been confirmed by AJNIFM through e-mail shall be permitted to join the programme.

HOW TO APPLY

- The Nomination Form (Annexure II) should be filled up and forwarded by the sponsoring authority, and sent by e-mail to mdpcell@nifm.ac.in from the e-mail account of the forwarding authority, super-scribing the subject as "**Nomination for the MDP on Project and Risk Management**".

Head of the Institute	Course Director	Training Coordination Cell
Shri Praveen Kumar **Director** Tel: +91-129-2418870 Email: director@nifm.ac.in	**Dr. Ashima Arora** **Head, Training Co-ordination Division** Tel: 0129-2465237 Email: ashima.arora@nifm.ac.in	**Shri Uma Shankar Turkel (AAO)** Tel: +91-129-2465281 Email: mdpcell@nifm.ac.in Mobile: 9711971601 MDP Cell : 01292465-254/256/259

ANNEXURE I

Following are the details of the bank account of AJNIFM for making payment through e-transfer:

Name of the Account Holder	Arun Jaitley National Institute of Financial Management
Name of the Bank	HDFC Bank Ltd.
Address of Bank	Shop No. 3, Crown Complex, 1-2 Chowk, NIT 2, Faridabad – 121001
Account Number	50100083121045
IFSC	HDFC0002445
MICR No.	110240246
SWIFT Code (for foreign remittance)	HDFCINBBDEL
PAN	AAAAN2489D
GSTIN	06AAAAN2489D1ZQ

ANNEXURE II

NOMINATION FORM

3-Day Management Development Programme (MDP) on
"Project and Risk Management"
21st – 23rd December, 2026 (Hybrid Mode)

Name	
Gender	Male ☐ Female ☐
Designation	
Organisation	
Address for Communication	
Phone (O) / (R) / (M)	
Email	
Programme Mode (tick one)	Offline / In-Campus ☐ Online ☐

Signature of the Candidate: ________________________________

TO BE FILLED IN BY THE SPONSORING AUTHORITY

Name of the Sponsor	
Designation	
Address for Communication	
City / Pin / Phone / Email	
Fee Details (UTR Number & Date)	
GST No. of Sponsoring Organisation	

Signature of the Sponsoring Authority with Organisation Stamp: ____________________________

Date: ________________________________

Please send the completed form to: **mdpcell@nifm.ac.in**